Facts and Figures

HIN

"Alone we can do so little; together we can do so much."

– Helen Keller

Jeffrey S. Flier, MD
Dean of the Faculty of Medicine

ACADEMIC DEANS

Sanjiv Chopra, MB, BS
Faculty Dean for Continuing Education
(Nov 2001 – July 2014)

Maureen Connelly, MD, MPH
Dean for Faculty Affairs

Jules Dienstag, MD
Dean for Medical Education
(May 2005 – Oct 2014)

David Golan, MD, PhD
Dean for Graduate Education

Edward Hundert, MD
Dean for Medical Education
(Oct 2014 –)

Lee Nadler, MD
Dean for Clinical and Translational Research

Nancy Oriol, MD
Dean for Students

Joan Reede, MD, MS, MPH, MBA
Dean for Diversity and Community Partnership

David Roberts, MD
Dean for External Education

Nancy Tarbell, MD
Dean for Academic and Clinical Affairs

HARVARD SCHOOL OF DENTAL MEDICINE

R. Bruce Donoff, DMD, MD
Dean

ADMINISTRATIVE DEANS

Wesley Benbow
Interim Executive Dean for Administration
(July 2013 – May 2014)
Chief Financial Officer
(Feb 2010 – July 2014)

Gretchen Brodnicki
Dean for Faculty and Research Integrity

Pamela Caudill
Chief Research Operations Officer

John Czajkowski
Executive Dean for Administration
(June 2014 –)

Rainer Fuchs
Chief Information Officer

Judith Glaven
Associate Dean for Basic and Interdisciplinary Research

Lisa Muto
Associate Dean for Institutional Planning and Policy

Susan Rapple
Dean of Resource Development

Richard Shea
Associate Dean for Campus Planning and Facilities

Julie Stanley
Chief Human Resources Officer

Gina Vild
Associate Dean for Communications and External Relations and Chief Communications Officer

PRECLINICAL DEPARTMENT CHAIRS

Stephen Blacklow, MD, PhD
Gustavus Adolphus Pfeiffer Professor of Biological Chemistry and Molecular Pharmacology
Chair, Biological Chemistry and Molecular Pharmacology

Joan Brugge, PhD
Louise Foote Pfeiffer Professor of Cell Biology
Chair, Cell Biology
(July 2004 – Nov 2014)

Paul Farmer, MD, PhD
Kolokotrones University Professor of Global Health and Social Medicine
Chair, Global Health and Social Medicine

Michael Greenberg, PhD
Nathan Marsh Pusey Professor of Neurobiology
Chair, Neurobiology

Wade Harper, PhD
Bert and Natalie Vallee Professor of Molecular Pathology
Chair, Cell Biology
(Nov 2014 –)

Marc Kirschner, PhD
John Franklin Enders University Professor of Systems Biology
Chair, Systems Biology

Barbara McNeil, MD, PhD
Ridley Watts Professor of Health Care Policy
Chair, Health Care Policy

John Mekalanos, PhD
Adele Lehman Professor of Microbiology and Molecular Genetics
Chair, Microbiology and Immunobiology

Douglas Melton, PhD
Xander University Professor of Stem Cell and Regenerative Biology
Co-chair, Stem Cell and Regenerative Biology

David Scadden, MD
Gerald and Darlene Jordan Professor of Medicine
Co-chair, Stem Cell and Regenerative Biology

Clifford Tabin, PhD
George Jacob and Jacqueline Hazel Leder Professor of Genetics
Chair, Genetics

FUNDRAISING HIGHLIGHTS

Harvard Medical School depends upon a generous philanthropic community whose members believe deeply in our mission to alleviate human suffering caused by disease. In fiscal year 2014, our circle of supporters—including nearly 4,200 alumni, friends, faculty, staff, foundations, corporations and leadership volunteers—gave nearly $135 million to support work in the School's areas of highest priority: education, discovery, service and leadership.

In education, these gifts are helping to lift the debt burden for students and to create state-of-the-art spaces for teaching and learning. In the area of discovery, these gifts propel the largest biomedical research engine in the world, supporting research in virtually every field, from gleaning new insights into the basic biology of cancer to probing the role of chronic inflammation in the origin and progression of disease. Our service initiatives are being amplified through gifts bolstering our commitment to transforming health care systems in the U.S. and abroad, such as supporting tuberculosis treatment, improving the delivery of surgical care worldwide, transforming primary care practice and education, addressing evolving ethical questions and shaping policies. And finally, in the area of leadership, discretionary gifts provide the dean with the flexibility to help incubate innovation and pilot change toward improved human health.

Learn more about the impact of philanthropy through the School's Honor Roll of Donors at: **http://hms.harvard.edu/honor-roll.**

BY THE NUMBERS

Total faculty **12,426** | Tenured and tenure-track faculty on HMS campus, in nine preclinical departments **175** | Voting faculty, campus and affiliates **5,537** | Full-time faculty, campus and affiliates **9,673**

Nobel Prizes (Physiology or Medicine, Peace) **9** prizes, **15** recipients (cumulative) | Howard Hughes Medical Institute investigators **36** | Institute of Medicine members **189** | National Academy of Sciences members **65** (current)

Total MD students **726** | Total PhD students **803** | MD-PhD students **178:** basic sciences **162**, social sciences **16** (total included in MD and PhD counts) | Total DMD students **145** | Total MMSc students **127** | Total DMSc students **37** | Trainees (residents and postdoctoral fellows) **9,202**

Students entering in 2014: MD (includes 13 MD-PhD) **164** | Applicants **6,614**, Admitted **231** (3.5%) | Matriculated (includes 13 MD-PhD students) **164** | Men **84** (51%) | Women **80** (49%) | Underrepresented in medicine (African-American, Native American, Hispanic, Mexican-American) **31** (19%) | Asian **56** (34%)

Entering PhD, DMD, MMSc, DMSc students, 2014: PhD **139** | DMD **35** | MMSc **70** | DMSc **3**

Additional joint degree programs: MD-MBA; MD-MPH; MD-MPP

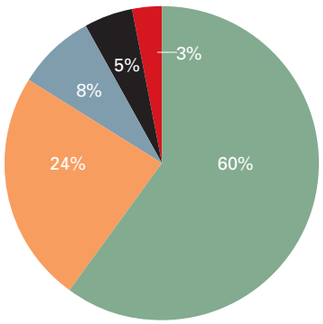
Medical school alumni **9,813** (MD and MMSc degrees)

AFFILIATED HOSPITALS AND INSTITUTIONS

Beth Israel Deaconess Medical Center
Boston Children's Hospital
Brigham and Women's Hospital
Cambridge Health Alliance
Dana-Farber Cancer Institute
Forsyth Institute (HSDM affiliate)
Harvard Pilgrim Health Care Institute
Hebrew SeniorLife
Joslin Diabetes Center
Judge Baker Children's Center
Massachusetts Eye and Ear/
Schepens Eye Research Institute
Massachusetts General Hospital
McLean Hospital
Mount Auburn Hospital
Spaulding Rehabilitation Hospital
Veterans Affairs Boston Healthcare System

FY14 GIFTS AND PLEDGES BY PURPOSE

- Research 60%
- Professorships and faculty support 24%
- Unrestricted 8%
- Other 5%
- Financial aid 3%



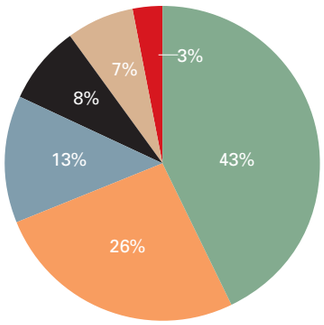
COLLABORATIONS ACROSS HARVARD

Broad Institute of MIT and Harvard
Harvard Catalyst | The Harvard Clinical
and Translational Science Center
Harvard Stem Cell Institute
Wyss Institute for Biologically Inspired Engineering

FY 2014 OPERATING REVENUE

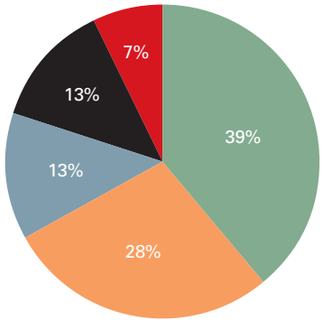
Research grants and contracts	$265,924,287	43%
Endowment distribution for operations	$159,556,535	26%
Other revenues*	$79,301,702	13%
Rental income	$50,165,361	8%
Gifts for current use	$41,797,547	7%
Tuition (net)	$20,391,928	3%
Total	**$617,137,359**	

* Includes continuing medical education, publications, service income and royalties



FY 2014 OPERATING EXPENSES

Personnel costs	$256,977,563	39%
Supplies and other expenses	$186,679,133	28%
Plant operations and interest	$86,080,347	13%
Research subcontracts and affiliates	$85,280,974	13%
Depreciation	$47,092,523	7%
Total	**$662,110,540**	



FINANCIAL REPORT

Harvard Medical School reports another year of remarkable progress, achieved while holding its finances steady in the face of continued pressures on funding for research and education. HMS ended the 2014 fiscal year (FY14) with a $45.0 million deficit, as compared with $44.7 million in 2013. While we are pleased to have halted the growth of the deficit, we are not satisfied with the current fiscal position and have begun developing responsive new programs and strategies to lead the School toward an increasingly sustainable financial model.

In FY14, operating revenues totaled $617 million, an increase of $12.1 million, or 2.0 percent. Revenue from research grants decreased by 1 percent, yet the School benefited from greater distribution of the endowment, generous current-use gifts, new graduate and continuing education course revenue and increased rents from leased properties.

Total operating expenses in FY14 increased by $12.4 million, or 1.9 percent, to $662 million. We limited most costs to an inflationary increase and began to benefit from our efforts to generate operating efficiencies across the School. The nature of new research grants was collaborative and global, which resulted in more subcontracts and purchased services. We also increased our budget to allow for the maintenance of our campus.

We have much to look forward to as we pursue key initiatives. Among our most promising ventures is the creation of the Office for External Education. We also are planning for a bold new curriculum redesign within our Program in Medical Education. As in the past, our HMS faculty remain in the vanguard of biomedical research. We are grateful for the partnerships that make this progress possible and that enable us to advance our mission to alleviate human suffering caused by disease.

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